

STATE BOARD OF HIGHER EDUCATION  
Minutes – July 9, 1998  
Devils Lake, North Dakota

The State Board of Higher Education met July 9, 1998 at the Edwards House at Camp Grafton and in the Dining Room on the campus of UND-Lake Region. The president called the meeting to order at 9:00 a.m. Members present were:

Jack Hoeven, President	Beverly Clayburgh
Jeanette Satrom, Vice President	Craig Caspers
Bill Isaacson	Jonathan Sickler, Student Member
Joe Peltier	Bethany Andreasen, Faculty Representative
Paul Ebeltoft	

President and Executive Deans present were:

Dr. Ken Baker, UND	Dr. Erik Shaar, MiSU/MiSU-BC
Dr. Ellen Chaffee, MaSU/VCSU	Garvin Stevens, UND-W
Dr. Jerry Olson, NDSCS	Dr. Donna Thigpen, BSC
Dr. Sharon Etemad, UND-LR	Dr. Allan Fischer, NDSU
Dr. Rich Brauhn, DSU	

Staff members present were:

Larry A. Isaak, Chancellor  
Michel Hillman, Vice Chancellor for Academic Affairs  
Laura Glatt, Vice Chancellor for Administrative Affairs  
H.P. Seaworth, General Counsel & Executive Secretary  
Eddie Dunn, Executive Director, College Technical Education Council  
Sheila Tibke, Administrative Secretary

Senator Traynor attended portions of the meeting.

President Hoeven welcomed Governor Schafer, Senators Nething and Mathern, and Representatives Dorso and Boucher.

Governor Schafer said North Dakota has a good quality System that is performing well for the citizens. Technology is competitive and will play an increasing role in higher education. It will help the System become more efficient, reduce the duplication of classes and physical classrooms, and recruit students from out-of-state. Higher education plays a continual role in economic development. The future of our state and the generating of the economy are in higher education's hands in preparing the work force of the future. Governor Schafer believes the Chancellor needs more flexibility and more power to directly manage the System and to interact with the presidents. The presidents need more flexibility in managing their own campuses. Most important is for the campuses to operate together as a System but still have flexibility to

operate on their own. Governor Schafer also believes the campus missions, names, and locations need to be removed from the constitution.

Senator Nething congratulated Dr. Thigpen for her work on the 95 percent budget request. She had no negative press, no complaints, and she brought in private sector involvement. Senator Nething thinks leadership should be provided by the Board or the legislature will assume that role. He would like the Board to adopt the Bush study recommendations and support the constitutional amendment. He believes the amendment would provide the flexibility the Board needs. Three possibilities to enhance the economy and to strengthen campus missions would be focusing on: (1) NDSU as the premier ag research institution of the plains, (2) UND as an institution with international and global scope, a diplomatic training school, and expanding the aerospace program, and (3) MaSU as a pilot project where dollars are appropriated to follow each student. Senator Nething would like to see the Board become a Board of definitive purpose and creativity, a Board deserving of trust from the public and legislators, a Board of courage willing to analyze and challenge, and a Board deserving of the respect and admiration of the entire region we live in.

Senator Mathern's main concern is that we recognize and build up the institutions of higher education to help prepare the State for the changes in culture and workforce. Cost is a concern he said, but the State must recognize the benefit of a higher education system. The institutions of higher education are an important part of the infrastructure of North Dakota. Senator Mathern believes the higher education system adds to the quality of life that everyone needs to be concerned about. The quality of life that higher education adds to benefits institutions, students, and the state of North Dakota. Senator Mathern is willing to work with the Board in working out the changes and supports higher education.

Representative Dorso indicated that there are constitutional powers given to the Board and to the legislature. The Board is responsible for the higher education system but the legislature is responsible for the funding. Higher education needs more flexibility but must establish performance standards and accountability first. The Board needs performance standards and accountability from the Chancellor, the Chancellor from the presidents, and the presidents from the department heads. The System needs to change faster to keep up with the changing needs of society.

Representative Boucher believes the System needs to take risks to move into the future. The State of North Dakota needs to create a commission on education. The commission should be at the cabinet level of operation and would include K-12, vocational education, adult education, and higher education. They all need to work together and assess resources and put together an educational and growth strategy for North Dakota. Representative Boucher is pleased with the collaboration in the past years between the campuses.

Chancellor Isaak reviewed portions of the Board's *Strategic Six-Year Plan*.

In response to Representative Dorso's comment on performance standards and accountability report, Chancellor Isaak reported that the NDUS staff is working on a format for a system-level

performance report. The draft report will be presented to the Legislative Council for review. A draft of this plan will be forwarded to the Board, Cabinet, and Legislature.

The Board recessed for lunch and reconvened at 1:00 p.m. in the Dining Room on the campus of UND-Lake Region.

President Hoeven welcomed new Board members: Mr. Isaacson, Mr. Sickler, and Ms. Andreasen.

#### Minutes

**It was moved** by Mrs. Clayburgh, seconded by Mr. Peltier, and unanimously carried to approve the minutes of the June 11, 1998 meeting as distributed.

#### Discussion of Board's Role

President Hoeven and Chancellor Isaak discussed possible changes in the policies regarding the responsibilities of the Board, Chancellor, and Presidents.

**It was moved** by Mr. Ebeltoft, seconded by Mr. Peltier that the Board meet at a time to be determined by the Board President to consider adopting the policy governance model. Mr. Sickler, Mr. Caspers, Mr. Ebeltoft, Mr. Isaacson, Mrs. Clayburgh, Mr. Peltier, Mrs. Satrom, and Mr. Hoeven voted aye. The motion carried.

An optional Board meeting schedule was discussed. The new schedule reduces the number of meetings held.

**It was moved** by Mr. Caspers, seconded by Mr. Ebeltoft that the optional schedule distributed be adopted with the addition of a meeting March 6, 1999 at DSU for presidential candidate interviews, and, a strong suggestion of holding an IVN meeting at the discretion of the Board President. Mr. Sickler, Mr. Caspers, Mr. Ebeltoft, Mr. Isaacson, Mrs. Clayburgh, Mr. Peltier, and Mr. Hoeven voted aye. Mrs. Satrom voted no. The motion carried. Exhibit A.

#### 1999-2001 Campus 5 Percent Budget Request Restoration Plans

Each campus president/executive dean reviewed their campus restoration plan. President Hoeven complimented the campuses on all their hard work on preparing these budgets. It was the consensus of the Board that the budget requests submitted to the System Office be filed with OMB. Exhibit B.

#### Capital Construction Priorities

The capital construction priorities list was discussed.

**It was moved** by Mr. Ebeltoft, seconded by Mr. Isaacson to approve the 1999-2001 Major Capital Project Priority List as distributed; to include the first five items under renovation/addition/infrastructure in the NDUS 1999-2001 budget request but to remove the projects listed within the infrastructure pool; to include the first two items under new construction in the NDUS 1999-2001 budget request; and to authorize the Chancellor to submit the entire Major Capital Project Priority List to the Legislature should it appear to the Chancellor

advisable to do so. Mr. Isaacson, Mrs. Clayburgh, Mr. Peltier, Mr. Ebeltoft, Mr. Caspers, Mr. Sickler, Mrs. Satrom, and Mr. Hoeven voted aye. The motion carried. Exhibit C.

		<b>Renovation/Remodeling/Infrastructure</b>	State Funds	Local Funds	Federal Funds	Total Funds
1	System	Infrastructure Pool	\$10,000,000			\$10,000,000
2	UND-LR	Auditorium Renovation/addition	499,544	495,000		994,544
3	VCSU	McFarland, Vangstad Auditorium and McCarthy Sprinklers & Exit Upgrades	454,300			454,300
4	MiSU	Old Main Renovation-Phase I	2,817,000			2,817,000
5	BSC	Schafer Hall Renovation-Phase II	3,712,900	596,830		4,309,730
		<b>New Construction</b>				
1	NDSU	Animal Research Facility	2,207,500	347,040	1,860,460	4,415,000
2	UND-W	Health & Wellness Center Addition	1,500,000	3,000,000		4,500,000

### Institutional Assignments

President Hoeven made the following 1998-1999 institutional assignments.

BSC	Mrs. Clayburgh, Mr. Peltier
DSU	Mr. Ebeltoft, Mr. Sickler
MiSU & MiSU-BC	Mr. Hoeven, Mr. Caspers
MaSU	Mrs. Clayburgh, Mr. Isaacson
VCSU	Mr. Peltier, Mr. Isaacson
NDSCS	Mrs. Satrom, Mr. Isaacson
UND & Med School	Mrs. Satrom, Mrs. Clayburgh
NDSU	Mr. Caspers, Mr. Sickler
UND-LR	Mrs. Satrom, Mr. Caspers
UND-W	Mr. Ebeltoft, Mr. Hoeven

President Hoeven thanked Mr. Ebeltoft for his year of service as President of the Board of Higher Education.

The meeting adjourned at 4:30 p.m. The next regular meeting of the State Board of Higher Education will be September 17-18, 1998 at MiSU-Bottineau Campus.